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## Preservation and Rejuvenation Winner 2018

### ‘Your New Town Hall’, Lambeth

#### The Judges say...

This project gained exceptional client feedback. The team established expectations early in the project and managed them through collaboration and a commitment to mobilise heritage skills and training.

The scheme involved the consolidation of Lambeth Council’s buildings from 14 to 2, retained many of its historical elements whilst blending modern facilities and completely new services. The team accomplished sympathetic transformation and restoration of this Grade II Listed building and importantly achieved improved operational performance, saving £4.5m per year in running costs. As well as providing offices and rooms for council staff, the mixed-use scheme has become self-funding – through the income generated from weddings, room hire and enterprise space for local businesses.



**Type of organisation:** Local authority

**Contract value:** £45m

**Approx 8,503m<sup>2</sup>**

#### Actions

- Concerted and strategic effort to identify where heritage benefits could be achieved.
- Clearly defined scope of works.
- Open and collaborative approach to procurement and delivery.
- 80 surveys prior to start of work greatly reduced risk.
- 26 new craft apprenticeships created.

#### Impact

- Decisions by the whole team/supply chain made in confidence.
- Equitable assignment of risk.
- Innovative solutions.
- Blending of modern and old to achieve 35% reduction of CO<sub>2</sub> footprint and BREEAM Excellent.
- Low impact on heritage elements.

#### Lessons learned

A strategic approach to restoration and rationalisation of the council office estate provided real value for money with improved staff productivity and better accessibility for the community. The flagship refurbishment has allowed the volume and interiors of the original town hall to shine through, restoring its place as a public landmark and centre of democracy.

**MORGAN  
SINDALL**

  
**Lambeth**

CARTWRIGHT  
PICKARD